Please enter your full name:	Kimberly G. Armstrong
Please enter the email address you associate with CAAR below:	Kim@ArmstrongAdvantage.com
Please enter your mobile number:	434-981-4172
Please enter your brokerage's name:	Real Estate III
How many years have you been in real estate	41
I hereby submit my application for candidacy for the following role(s) - check all that apply:	Treasurer
I hereby submit my application for candidacy for the following role(s) - check all that apply:	3-Year Director
I hereby submit my application for candidacy for the	1-Year Director

following role(s) - check all that apply:	
Do you have an active real estate license as defined by the Department of Professional & Occupational Regulation (DPOR)	Yes
Have you been a REALTOR® in good standing for at least three (3) successive years preceding candidacy	Yes
Have you been a REALTOR® in good standing at least 18 months with CAAR	Yes
Have you had a National Association of REALTORS® (NAR) Code of Ethics violation within the last five (5) years	No
Have you had an Article 10 violation of the NAR	No

Code of Ethics within the last five (5) years	
Do you have a violation issued by the Virginia Real Estate Board (VREB) within the last five (5) years	No
Have you had a violation issued by another state real estate board within the last five (5) years	No
Have you had a felony violation of state or federal law within the last five (5) years	No
Have you previously served as an Officer or Director of CAAR	Yes
Have you served as a volunteer for another REALTOR® organization	No
Have you served on the board of another REALTOR® organization within the last three (3) years	No

Have you served on a board of another organization within the last three (3) years	Yes
If you answered yes above, please use the space below to describe:	I have served on the Piedmont Area Tennis Association's Board of Directors since 2020. I was President in 2020 and 2021 and remained on the PATA Board as a Member from 2022 to Present. I participate in committee work supporting PATA's operations and financial oversight.
If elected I will faithfully fulfill all duties, including meeting attendance and participation, and will serve and abide by the Association's Policies and Procedures.	Yes
Which position(s) are you applying for and why	I am applying for Treasurer because my many years of experience, involvement, and commitment to our Association have prepared me to serve in this important role. Having benefited from the education, professional relationships and opportunities our Association has provided throughout my career, I would welcome the opportunity to continue to give back in a meaningful way. During my three years on the Board of Directors, I have reviewed the Association's financial information prior to each Board meeting. My past service on the Budget & Finance Work Group; Budget & Finance Chair

	(2019) and Operations Committee has further strengthened my understanding of the importance of financial oversight, accountability, and responsible decision-making. I would approach the Treasurer position with diligence, integrity, and a commitment to transparency. I recognize that the Association's financial resources belong to its members and must be managed thoughtfully to support both current priorities and long-term success. As a 3 year Term Member of the BOD, I have never missed a Meeting or Event that was suggested I attend by the CAAR BOD policies. I am also applying for a three-year Board of Directors position and a one-year Board of Directors position should I not be elected Treasurer. Regardless of the position I hold, I want to continue contributing my experience, supporting our members, and helping our Association remain strong and responsive to the needs of its membership.
What experience or perspective will you bring to the Board of Directors	With more than 40 years in the Charlottesville-area Real Estate Market, I bring a broad understanding of our profession, the challenges our members face, and the importance of a strong, engaged Association. As Vice President and Supervising Broker of Real Estate III, I mentor and support agents, help them navigate changing laws and industry practices, and work to ensure they have the knowledge and resources they need to succeed. I have completed the Pat Jensen Leadership Academy, obtained the Broker Premier Certification, am active with the Local and State Women's Council of REALTORS® and I hold multiple Real Estate Designations. I am also actively involved with the CAAR Foundation

	NAVIGATOR Program and support RPAC. My three years on the CAAR Board of Directors, my past service on the Budget & Finance Work Group; Budget & Finance Chair (2019) and Operations Committee, as well as participation on numerous local, state and National REALTOR® committees has provided valuable experience in organizational leadership and governance. Reviewing the Association's finances prior to every Board meeting gives me firsthand familiarity with the importance of careful financial oversight and informed decision-making. I would bring a thoughtful, collaborative approach, attention to detail, and a strong sense of accountability to the Board. I believe in asking questions, listening to different perspectives, and making decisions based on what is best for the Association and its members. I also believe effective Board service requires preparation, collaboration, and open communication. I would bring a practical, solutions-oriented approach and a strong commitment to the Association's continued success. Most importantly, I believe leadership is about service, not titles. I am seeking this opportunity because I care about CAAR, the staff and members who make it strong. I want to contribute to its continued success and help ensure that it remains a valuable resource for REALTORS® today and for future generations.
What do you see as a major issue(s) facing the Association in 2027	I believe attracting younger members and increasing participation among members of all generations and member retention is important to CAAR's long-term success. (An example is the FREE CE classes.) We need to understand what

	motivates people to join, identify opportunities to make participation more appealing and accessible, and encourage members to become involved beyond simply using the CAAR Resource Center and the Hillsdale Conference Center. By continuing to foster a welcoming environment, offering engaging activities, and creating opportunities for members to connect and contribute, we can strengthen our membership to ensure the Association remains vibrant.
What will you do to build a diverse, equitable, and inclusive Association	I would continue to encourage an environment where all members feel welcome, respected and valued. I believe this begins with listening to members, welcoming different perspectives, and ensuring that everyone has equitable opportunities to participate in CAAR's programs, activities, and leadership. I would support open communication and continue our outreach to help broaden participation and strengthen the sense of community within CAAR.
Will you be creating a video?	No
Upload a Current Headshot	MBailey-100303-0081[1] (Medium).jpg

Committees

	Committee	Term Begin	Term End	Position	Status Reason
Armstrong, Kimberly G	Document Review Project Team	6/1/2026 12:00:00 AM	12/31/2026 12:00:00 AM	BL - Board Liaison	Current
Armstrong, Kimberly G	YPN Planning Committee	1/1/2026 12:00:00 AM	12/31/2026 12:00:00 AM	BL - Board Liaison	Current
Armstrong, Kimberly G	Board of Directors	12/5/2025 12:00:00 AM	12/2/2026 12:00:00 AM	D1 - Director 1 Year	Current
Armstrong, Kimberly G	CAAR Code of Public Policy Project Team	11/1/2025 12:00:00 AM	3/31/2026 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	RPAC Candidate Funding Project Team	8/1/2025 12:00:00 AM	8/30/2025 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Budget & Finance PT	7/1/2025 12:00:00 AM	12/1/2025 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Pat Jensen Leadership Academy Review Project Team	4/24/2025 12:00:00 AM	9/1/2026 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Professional Standards & Grievance	2/26/2025 12:00:00 AM	12/31/2025 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Operations Committee	1/1/2025 12:00:00 AM	12/31/2025 12:00:00 AM	BL - Board Liaison	Expired
Armstrong, Kimberly G	Board of Directors	11/14/2024 12:00:00 AM	12/4/2025 12:00:00 AM	D2 - Director 2 Years	Expired
Armstrong, Kimberly G	Pat Jensen Leadership Academy	6/21/2024 12:00:00 AM	3/21/2025 12:00:00 AM	P - Participant	Expired
Armstrong, Kimberly G	Strategic Planning Committee	6/3/2024 12:00:00 AM	11/30/2024 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Professional Standards & Grievance	1/30/2024 12:00:00 AM	12/31/2024 12:00:00 AM	D - Director	Expired
Armstrong, Kimberly G	MLS Rules & Regs Committee	1/1/2024 12:00:00 AM	12/31/2024 12:00:00 AM	BL - Board Liaison	Expired
Armstrong, Kimberly G	Board of Directors	12/7/2023 12:00:00 AM	12/4/2024 12:00:00 AM	D3 - Director 3 years	Expired
Armstrong, Kimberly G	Building Evaluation Project Team	9/1/2023 12:00:00 AM	12/31/2023 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Pat Jensen Leadership Academy Review Project Team	8/16/2023 12:00:00 AM	8/23/2023 12:00:00 AM	P - Participant	Expired
Armstrong, Kimberly G	Document Review Project Team	8/1/2023 12:00:00 AM	11/6/2023 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Professional Standards & Grievance	2/7/2023 12:00:00 AM	12/31/2023 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Operations Committee	1/1/2023 12:00:00 AM	12/31/2023 12:00:00 AM	M - Member	Expired

Armstrong, Kimberly G	Professional Standards & Grievance	3/9/2022 12:00:00 AM	12/31/2022 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Code of Public Policy Project Team	3/1/2022 12:00:00 AM	7/30/2022 8:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	Broker Council	1/1/2022 12:00:00 AM	12/30/2022 7:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	Public Affairs	1/1/2022 12:00:00 AM	12/30/2022 7:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	REALTORS® Political Action Committee (RPAC)	1/1/2022 12:00:00 AM	12/30/2022 7:00:00 PM	CH - Chairman	Expired
Armstrong, Kimberly G	NAR Fairhaven 1.0 Training Graduates	8/27/2021 12:00:00 AM	8/27/2021 8:00:00 PM	G- Graduate	Expired
Armstrong, Kimberly G	Nominating	8/25/2021 12:00:00 AM	11/29/2021 7:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	Strategic Plan Focus Groups	8/1/2021 12:00:00 AM	9/29/2021 8:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	Professional Standards & Grievance	3/18/2021 12:00:00 AM	12/30/2021 7:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	Broker Council	1/1/2021 12:00:00 AM	12/30/2021 7:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	REALTORS® Political Action Committee (RPAC)	1/1/2021 12:00:00 AM	12/30/2021 7:00:00 PM	CH - Chairman	Expired
Armstrong, Kimberly G	RPAC Major Investors	1/1/2021 12:00:00 AM	12/30/2021 7:00:00 PM	CR-Crystal R	Expired
Armstrong, Kimberly G	Professional Standards & Grievance	2/26/2020 12:00:00 AM	12/30/2020 7:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	Broker Council	1/1/2020 12:00:00 AM	12/30/2020 7:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	Public Affairs	1/1/2020 12:00:00 AM	12/30/2020 7:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	REALTORS® Political Action Committee (RPAC)	1/1/2020 12:00:00 AM	12/30/2020 7:00:00 PM	CH - Chairman	Expired
Armstrong, Kimberly G	RPAC Major Investors	1/1/2020 12:00:00 AM	12/30/2020 7:00:00 PM		Expired
Armstrong, Kimberly G	Nominating	8/1/2019 12:00:00 AM	11/14/2019 7:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	Budget & Finance PT	7/8/2019 12:00:00 AM	10/30/2019 8:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	CEO Search Focus Group	6/1/2019 12:00:00 AM	12/30/2019 7:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	RPAC Candidate Funding Project Team	3/1/2019 12:00:00 AM	3/30/2019 8:00:00 PM	CH - Chairman	Expired
Armstrong, Kimberly G	Broker Council	1/1/2019 12:00:00 AM	12/30/2019 7:00:00 PM	M - Member	Expired

Armstrong, Kimberly G	Public Affairs	1/1/2019 12:00:00 AM	12/30/2019 7:00:00 PM	CH - Chairman	Expired
Armstrong, Kimberly G	REALTORS® Political Action Committee (RPAC)	1/1/2019 12:00:00 AM	12/30/2019 7:00:00 PM	CH - Chairman	Expired
Armstrong, Kimberly G	Broker Council	1/1/2018 12:00:00 AM	12/30/2018 7:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	Professional Standards & Grievance	1/1/2018 12:00:00 AM	12/30/2018 7:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	Public Affairs	1/1/2018 12:00:00 AM	12/30/2018 7:00:00 PM	VC - Vice Chairman	Expired
Armstrong, Kimberly G	RPAC Candidate Funding Project Team	7/1/2017 4:00:00 AM	9/1/2017 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Code of Public Policy Project Team	4/1/2017 12:00:00 AM	6/29/2017 8:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	Broker Council	1/1/2017 5:00:00 AM	12/31/2017 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Budget & Finance PT	1/1/2017 5:00:00 AM	12/31/2017 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	MLS Rules & Regs Committee	1/1/2017 5:00:00 AM	12/31/2017 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Professional Standards & Grievance	1/1/2017 5:00:00 AM	12/31/2017 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Nominating	1/1/2017 12:00:00 AM	12/30/2017 7:00:00 PM	M - Member	Expired
Armstrong, Kimberly G	Professional Standards & Grievance	1/1/2016 5:00:00 AM	12/31/2016 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Public Affairs	1/1/2016 5:00:00 AM	12/31/2016 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	RPAC Candidate Funding Project Team	7/1/2015 4:00:00 AM	9/30/2015 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Professional Standards & Grievance	1/1/2015 5:00:00 AM	12/31/2015 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Public Affairs	1/1/2015 5:00:00 AM	12/31/2015 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	REALTORS® Political Action Committee (RPAC)	1/1/2015 5:00:00 AM	12/31/2015 12:00:00 AM	CH - Chairman	Expired
Armstrong, Kimberly G	Professional Standards & Grievance	1/1/2014 5:00:00 AM	12/31/2014 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Public Affairs	1/1/2014 5:00:00 AM	12/31/2014 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Candidate Review PT	7/15/2013 4:00:00 AM	9/15/2013 12:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Public Affairs	1/1/2013 5:00:00 AM	12/31/2013 12:00:00 AM	M - Member	Expired

Armstrong, Kimberly G	Pro Standards-Grievance 2002-2012	1/1/2012 6:00:00 AM	12/31/2012 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Public Affairs	1/1/2012 6:00:00 AM	12/31/2012 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Womens Council of Realtors	1/1/2012 6:00:00 AM	12/31/2012 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Website Project Team	8/1/2011 6:00:00 AM	12/31/2012 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Board of Directors	1/1/2011 6:00:00 AM	12/31/2011 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Preserving Home Ownership PT	1/1/2011 6:00:00 AM	12/31/2011 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Pro Standards-Grievance 2002-2012	1/1/2011 6:00:00 AM	12/31/2011 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Public Affairs	1/1/2011 6:00:00 AM	12/31/2011 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Board of Directors	1/1/2010 6:00:00 AM	12/31/2010 1:00:00 AM	D - Director	Expired
Armstrong, Kimberly G	Green Change Agents	1/1/2010 6:00:00 AM	12/31/2010 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Pro Standards-Grievance 2002-2012	1/1/2010 6:00:00 AM	12/31/2010 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Public Affairs	1/1/2010 6:00:00 AM	12/31/2010 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Womens Council of Realtors	1/1/2010 6:00:00 AM	12/31/2010 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Board of Directors	1/1/2009 6:00:00 AM	12/31/2009 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Pro Standards-Grievance 2002-2012	1/1/2009 6:00:00 AM	12/31/2009 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Professional Development	1/1/2009 6:00:00 AM	12/31/2009 1:00:00 AM	BL - Board Liaison	Expired
Armstrong, Kimberly G	Womens Council of Realtors	1/1/2009 6:00:00 AM	12/31/2009 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Board of Directors	1/1/2008 6:00:00 AM	12/31/2008 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Holiday Ball	1/1/2008 6:00:00 AM	12/31/2008 1:00:00 AM	CH - Chairman	Expired
Armstrong, Kimberly G	Pro Standards-Grievance 2002-2012	1/1/2008 6:00:00 AM	12/31/2008 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Prof. Honor Society Form	1/1/2008 6:00:00 AM	12/31/2008 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Professional Development	1/1/2008 6:00:00 AM	12/31/2008 1:00:00 AM	BL - Board Liaison	Expired
Armstrong, Kimberly G	Awards	1/1/2007 6:00:00 AM	12/31/2007 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Board of Directors	1/1/2007 6:00:00 AM	12/31/2007 1:00:00 AM	M - Member	Expired

Armstrong, Kimberly G	Community Relations Committee	1/1/2007 6:00:00 AM	12/31/2007 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Pro Standards-Grievance 2002-2012	1/1/2007 6:00:00 AM	12/31/2007 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Social Committee	1/1/2007 6:00:00 AM	12/31/2007 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Work Force Housing Committee	1/1/2007 6:00:00 AM	12/31/2007 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Awards	1/1/2006 6:00:00 AM	12/31/2006 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Community Relations	1/1/2006 6:00:00 AM	12/31/2006 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Pro Standards-Grievance 2002-2012	1/1/2006 6:00:00 AM	12/31/2006 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Social Committee	1/1/2006 6:00:00 AM	12/31/2006 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Work Force Housing Committee	1/1/2006 6:00:00 AM	12/31/2006 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Awards	1/1/2005 6:00:00 AM	12/31/2005 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Community Relations	1/1/2005 6:00:00 AM	12/31/2005 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Pro Standards-Grievance 2002-2012	1/1/2005 6:00:00 AM	12/31/2005 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Social Committee	1/1/2005 6:00:00 AM	12/31/2005 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Work Force Housing Committee	1/1/2005 6:00:00 AM	12/31/2005 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Awards	1/1/2004 6:00:00 AM	12/31/2004 1:00:00 AM	CH - Chairman	Expired
Armstrong, Kimberly G	Community Relations Committee	1/1/2004 6:00:00 AM	12/31/2004 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Pro Standards-Grievance 2002-2012	1/1/2004 6:00:00 AM	12/31/2004 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Social Committee	1/1/2004 6:00:00 AM	12/31/2004 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Strategic Planning Committee	1/1/2004 6:00:00 AM	12/31/2004 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Awards	1/1/2003 6:00:00 AM	12/31/2003 1:00:00 AM	VC - Vice Chairman	Expired
Armstrong, Kimberly G	Community Relations Committee	1/1/2003 6:00:00 AM	12/31/2003 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Pro Standards-Grievance 2002-2012	1/1/2003 6:00:00 AM	12/31/2003 1:00:00 AM	M - Member	Expired

Armstrong, Kimberly G	Social Committee	1/1/2003 6:00:00 AM	12/31/2003 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Awards	1/1/2002 6:00:00 AM	12/31/2002 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Pro Standards-Grievance 2002-2012	1/1/2002 6:00:00 AM	12/31/2002 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Social Committee	1/1/2002 6:00:00 AM	12/31/2002 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Awards	1/1/2001 6:00:00 AM	12/31/2001 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Professional Standards 2001	1/1/2001 6:00:00 AM	12/31/2001 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Social Committee	1/1/2001 6:00:00 AM	12/31/2001 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Awards	1/1/2000 6:00:00 AM	12/31/2000 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	PS&A/Grievance (to 2000)	1/1/2000 6:00:00 AM	12/31/2000 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Social Committee	1/1/2000 6:00:00 AM	12/31/2000 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Awards	1/1/1999 6:00:00 AM	12/31/1999 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Grievance	1/1/1999 6:00:00 AM	12/31/1999 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Social Committee	1/1/1999 6:00:00 AM	12/31/1999 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Social Committee	1/1/1998 6:00:00 AM	12/31/1998 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Social Committee	1/1/1997 6:00:00 AM	12/31/1997 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Community Relations	1/1/1996 6:00:00 AM	12/31/1996 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Membership Committee	1/1/1996 6:00:00 AM	12/31/1996 1:00:00 AM	M - Member	Expired
Armstrong, Kimberly G	Social Committee	1/1/1996 6:00:00 AM	12/31/1996 1:00:00 AM	CH - Chairman	Expired